

Directorate	Adults & Children	Corporate	Public Realm	Place	Total General Fund	HRA	Total
2022/23	£m	£m	£m	£m	£m	£m	£m
Starting Position as per Capital Strategy (March 2023 Full Council)	22.445	0.880	11.621	30.771	65.717	137.164	202.881
- Reclassifications due to reporting structure changes since Cabinet report	(0.051)	3.294	(7.272)	4.029	0.000	0.000	0.000
Capital Strategy Restated position post structure changes	22.394	4.174	4.349	34.800	65.717	137.164	202.881
- Additions to programme - Quarter 1 financial monitor (September 2023 Cabinet)	0.116	0.267	5.628	42.755	48.766	0.113	48.879
- Budget Deletions - Quarter 1 financial monitor (September 2023 Cabinet)	(0.509)	(5.208)	(0.574)	(8.231)	(14.522)	0.000	(14.522)
- Budget Re-profiling - - Quarter 1 financial monitor (September 2023 Cabinet)	2.015	3.352	0.608	3.168	9.143	10.703	19.846
- Budget Carry Forwards from 2022/23 - Out-turn Report (July 2023 Cabinet)	2.266	1.017	2.465	6.745	12.493	6.007	18.500
Revised Capital Strategy Starting Position	26.282	3.602	12.476	79.237	121.597	153.987	275.584

Funding Added to the Capital Programme since 1st January 2023

Summary

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Adults & Children's	0.063	0.053	0.000	0.116
Place	13.778	15.138	13.839	42.755
Public Realm	4.663	0.471	0.494	5.628
Corporate	0.154	0.113	0.000	0.267
HRA	0.113	0.000	0.000	0.113
Total	18.771	15.775	14.333	48.879

Funding

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(3.292)	(1.084)	(0.494)	(4.870)
Government Grant	(15.464)	(14.691)	(13.839)	(43.994)
Other Grants	(0.004)	0.000	0.000	(0.004)
Reserves	(0.011)	0.000	0.000	(0.011)

Total	(18.771)	(15.775)	(14.333)	(48.879)
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Adults and Children's		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Government Grant	Family Hubs	0.063	0.053	0.000	0.116
	Total Adults and Children	0.063	0.053	0.000	0.116

		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
	Government Grant	(0.063)	(0.053)	0.000	(0.116)
	Total Adults & Children	(0.063)	(0.053)	0.000	(0.116)

Place		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Borrowing	A13 Widening (Works) (E2910)	0.250	0.000	0.000	0.250
Borrowing	Grays South and Rail Station Regeneration (R0670)	0.358	0.000	0.000	0.358
Government Grant	PRS - Borough wide Disabled Bays (E1843-T3429)	0.001	0.000	0.000	0.001
Government Grant	PTI - Local Bus Infrastructure (E1838)	0.015	0.000	0.000	0.015
Government Grant	PRS - Ad-Hoc Parking Requests	0.009	0.000	0.000	0.009
Government Grant	TFM - Road Safety Audits - Scheme Development	0.010	0.000	0.000	0.010
Government Grant	TFM - Ad-Hoc Minor Works	0.035	0.000	0.000	0.035
Borrowing	A1013 School Access Improvements (Treetops)	0.000	0.000	0.000	0.000
Government Grant	PRS - EV Charging Upgrade and Expansion	0.150	0.000	0.000	0.150

Government Grant	Traffic Management Salary Capitalisation	0.147	0.000	0.000	0.147
Government Grant	TTF Heart - Civic Square	4.635	0.400	0.400	5.435
Government Grant	TTF Heart - Youth Zone	1.651	2.348	0.751	4.750
Government Grant	TTF Heritage - Riverside	0.008	0.100	0.000	0.108
Government Grant	TTF Hub - Station Gateway	3.481	6.180	0.900	10.561
Government Grant	Tilbury Strategic Project Costs	0.000	0.000	0.000	0.000
Government Grant	RSE - London Road West Thurrock	0.170	0.000	0.000	0.170
Government Grant	AIP Chadwell South and Grays Riverside areas	0.150	0.000	0.000	0.150
Government Grant	RSE - A13 (Five Bells to Manorway Interchange)	0.020	0.000	0.000	0.020
Government Grant	RSE - B186 West Thurrock Way	0.023	0.000	0.000	0.023
Government Grant	SRS - 20mph Speed Zones Around Schools	0.050	0.000	0.000	0.050
Government Grant	AIP - Area 27 - Ockendon West	0.100	0.000	0.000	0.100
Government Grant	AIP - Area 04 - Stanford Le Hope West	0.100	0.000	0.000	0.100
Government Grant	Grays TF Project 3: Grays Riverfront	0.680	1.729	6.141	8.550
Government Grant	Grays TF Project 4: Grays Beach Park & Kilverts Field - Leisure Destination	0.496	1.920	2.904	5.320
Government Grant	Grays TF Project 5: Riverfront Activities Centre	0.486	1.806	2.743	5.035
Government Grant	UK Shared Prosperity Fund	0.053	0.155	0.000	0.208

Borrowing	Transformational Capital Funds To Support The Ongoing 3Rs Review	0.700	0.500	0.000	1.200
	Total Place	13.778	15.138	13.839	42.755

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(1.308)	(0.500)	0.000	(1.808)
Government Grant	(12.470)	(14.638)	(13.839)	(40.947)
Total Place	(13.778)	(15.138)	(13.839)	(42.755)

Public Realm		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Government Grant	Footway Maintenance (E2876)	0.180	0.000	0.000	0.180
Government Grant	Other Infrastructure (Drainage) (E2878)	0.075	0.000	0.000	0.075
Government Grant	Pot Holes & Challenge Fund (E2840)	1.548	0.000	0.000	1.548
Government Grant	Safety Fencing (E2831)	0.063	0.000	0.000	0.063
Government Grant	Street Lighting (E2877)	0.100	0.000	0.000	0.100
Government Grant	Structural Maintenance A Class Roads (E2826)	0.350	0.000	0.000	0.350
Government Grant	Structural Maintenance B and C Class Roads (E2827)	0.250	0.000	0.000	0.250
Government Grant	Structural Maintenance Unclassified Roads (E2874)	0.250	0.000	0.000	0.250
Government Grant	Traffic Signals (E2833)	0.075	0.000	0.000	0.075
Borrowing (Capital Bids)	Carriageway Summer Damage Treatments	0.485	0.000	0.000	0.485

Borrowing (Capital Bids)	Replacement of Wheeled Containers	0.447	0.471	0.494	1.412
Government Grant	Other Road Markings	0.040	0.000	0.000	0.040
Borrowing (Capital Bids)	High Risk Concrete Lamp Column Replacement	0.200	0.000	0.000	0.200
Borrowing (Capital Bids)	Footway Slab Replacement Programme (2020-2025)	0.300	0.000	0.000	0.300
Borrowing (Capital Bids)	Carriageway Micro Surfacing Programme	0.300	0.000	0.000	0.300
	Total Public Realm	4.663	0.471	0.494	5.628

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(1.732)	(0.471)	(0.494)	(2.697)
Government Grant	(2.931)	0.000	0.000	(2.931)
Total Public Realm	(4.663)	(0.471)	(0.494)	(5.628)

Corporate		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Borrowing (Capital Bids)	Liquidlogic Hosting	0.154	0.113	0.000	0.267
	Total Corporate	0.154	0.113	0.000	0.267

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(0.154)	(0.113)	0.000	(0.267)
Total Corporate	(0.154)	(0.113)	0.000	(0.267)

HRA		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Housing Development Reserve	Broxburn Drive Housing Development	0.011	0.000	0.000	0.011
Other Grants	Pram Sheds Buy Backs (H2902)	0.004	0.000	0.000	0.004
Borrowing	HRA Property Purchases (H2910)	0.003	0.000	0.000	0.003
Borrowing	HRA Phi Property Purchases (H2920)	0.095	0.000	0.000	0.095
Total HRA		0.113	0.000	0.000	0.113

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(0.098)	0.000	0.000	(0.098)
Other Grants	(0.004)	0.000	0.000	(0.004)
Reserves	(0.011)	0.000	0.000	(0.011)
Total HRA	(0.113)	0.000	0.000	(0.113)

Funding Removed from the Capital Programme since 1st January 2023

Summary

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Adults & Children's	(0.509)	0.000	0.000	(0.509)
Place	(8.230)	0.000	0.000	(8.230)
Public Realm	(0.574)	0.000	0.000	(0.574)
Corporate	(5.209)	0.000	0.000	(5.209)
HRA	0.000	0.000	0.000	0.000
Total	(14.522)	0.000	0.000	(14.522)

Funding

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	14.502	0.000	0.000	14.502
Section 106	0.020	0.000	0.000	0.020
Total	14.522	0.000	0.000	14.522

Adults and Children's		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Borrowing	21st Century Care Home (S0220)	(0.200)	0.000	0.000	(0.200)
Borrowing	Libraries Services Technology Modernisation	(0.001)	0.000	0.000	(0.001)
Borrowing/S106	Community Environmental Developments Fund (E4500)	(0.111)	0.000	0.000	(0.111)
Borrowing	Well Homes Offers (G0600)	(0.197)	0.000	0.000	(0.197)
	Total Adults and Children	(0.509)	0.000	0.000	(0.509)

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	0.489	0.000	0.000	0.489
Section 106	0.020	0.000	0.000	0.020
Total Adults and Children	0.509	0.000	0.000	0.509

Place		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Borrowing	A13 Widening (Works) (E2910)	(0.400)	0.000	0.000	(0.400)
Borrowing	Pupil Referral Unit Relocation (D0020)	(0.500)	0.000	0.000	(0.500)
Borrowing	Demolition of Buildings	(0.511)	0.000	0.000	(0.511)
Borrowing	Civic Offices Tenanted Areas Alterations	(0.219)	0.000	0.000	(0.219)
Borrowing	Grays Underpass Land Acquisitions	(6.600)	0.000	0.000	(6.600)
	Total Place	(8.230)	0.000	0.000	(8.230)

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	8.230	0.000	0.000	8.230
Total Place	8.230	0.000	0.000	8.230

Public Realm		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Borrowing	A13 Eastbound Slip Roads	(0.040)	0.000	0.000	(0.040)
Borrowing	A1014 The Manorway - Footway Protection	(0.110)	0.000	0.000	(0.110)
Borrowing	IRL - Scheme Development - Staff Costs	(0.424)	0.000	0.000	(0.424)
Total Public Realm		(0.574)	0.000	0.000	(0.574)

		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Borrowing		0.574	0.000	0.000	0.574
Total Public Realm		0.574	0.000	0.000	0.574

Corporate		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Borrowing	Tilbury Town Centre Public Realm Improvement Packages (R0745)	(0.046)	0.000	0.000	(0.046)
Borrowing	Corporate Payments	(0.001)	0.000	0.000	(0.001)
Borrowing	CO1 Infrastructure Decommissioning	(0.200)	0.000	0.000	(0.200)
Borrowing	Disaster Recovery replacement design	(0.009)	0.000	0.000	(0.009)
Borrowing	Smoothwall Internet Filter Replacement	(0.030)	0.000	0.000	(0.030)
Borrowing	Property Pot	(1.759)	0.000	0.000	(1.759)
Borrowing	Service Review Board Pot	(1.133)	0.000	0.000	(1.133)
Borrowing	Digital Pot	(2.012)	0.000	0.000	(2.012)
Borrowing	LADO Recording Functionality within LCS	(0.018)	0.000	0.000	(0.018)
Borrowing	Ground Floor CO2 Refurbishment	(0.001)	0.000	0.000	(0.001)

	Total Corporate	(5.209)	0.000	0.000	(5.209)

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	5.209	0.000	0.000	5.209
Total Corporate	5.209	0.000	0.000	5.209

Budget Re-profiling to the Capital Programme since 1st January 2023

Summary

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Adults & Children's	1.515	0.500	0.000	2.015
Place	9.574	(6.206)	(0.200)	3.168
Public Realm	0.508	0.100	0.000	0.608
Corporate	3.352	0.000	0.000	3.352
HRA	13.818	(3.115)	0.000	10.703
Total	28.767	(8.721)	(0.200)	19.846

Funding

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(23.303)	5.621	0.200	(17.482)
Government Grant	(1.855)	(0.500)	0.000	(2.355)
Other Grants	(3.600)	3.600	0.000	0.000
Section 106	(0.009)	0.000	0.000	(0.009)
Total	(28.767)	8.721	0.200	(19.846)

Adults and Children's		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Prudential	Aveley Community Hub (R0740)	0.065	0.000	0.000	0.065

Section 106	South Ockendon Community Hub Phase 2 (09/50035/TTGOUT) (T3502)	0.009	0.000	0.000	0.009
Prudential	Libraries Services Technology Modernisation	0.001	0.000	0.000	0.001
Prudential/Government Grant/Other Grants	Well Homes Offers (G0600)	0.066	0.000	0.000	0.066
Government Grant	Disabled Facility Grant (G0604)	(0.200)	0.500	0.000	0.300
Government Grant	SEN Capital (B0800)	0.800	0.000	0.000	0.800
Government Grant	Secondary and Primary Schemes (to be Identified) (B0998)	0.552	0.000	0.000	0.552
Government Grant	Universal infant free school meals (B0738)	0.222	0.000	0.000	0.222
	Total Adults and Children	1.515	0.500	0.000	2.015

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(0.071)	0.000	0.000	(0.071)
Government Grant	(1.435)	(0.500)	0.000	(1.935)
Other Grants	0.000	0.000	0.000	0.000
Section 106	(0.009)	0.000	0.000	(0.009)
Total Adults & Children	(1.515)	(0.500)	0.000	(2.015)

Corporate		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Prudential	ICT Operating Software System Upgrades (T0506)	0.190	0.000	0.000	0.190
Prudential	CO1 Infrastructure Decommissioning	0.183	0.000	0.000	0.183

Prudential	Microsoft 365 Design, Build and Delivery (Phase 2)	0.250	0.000	0.000	0.250
Prudential	Robotic Process Automation	0.487	0.000	0.000	0.487
Prudential	4Me Service Desk Self Service Enhancement	0.012	0.000	0.000	0.012
Prudential	Core Licencing	0.028	0.000	0.000	0.028
Prudential	Applications Alignment to Office 2019	0.008	0.000	0.000	0.008
Prudential	Softphone capability	0.030	0.000	0.000	0.030
Prudential	Digital Pot	2.242	0.000	0.000	2.242
Prudential	LADO Recording Functionality within LCS	0.018	0.000	0.000	0.018
Prudential	Service Review Board Pot	(0.106)	0.000	0.000	(0.106)
Prudential	SEND Synergy Upgrade/Improvement	0.010	0.000	0.000	0.010
	Total Corporate	3.352	0.000	0.000	3.352

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(3.352)	0.000	0.000	(3.352)
Total Corporate	(3.352)	0.000	0.000	(3.352)

Public Realm		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Prudential	Bridge Repair and Strengthening (E2828)	0.002	0.000	0.000	0.002
Prudential	Environmental Enhancements at Play Sites (N0277)	0.050	0.100	0.000	0.150
Prudential	Leisure Centre Works (L0410)	0.400	0.000	0.000	0.400

Prudential	Deployment of overt 4G CCTV camera systems	0.056	0.000	0.000	0.056
	Total Public Realm	0.508	0.100	0.000	0.608

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(0.508)	(0.100)	0.000	(0.608)
Total Public Realm	(0.508)	(0.100)	0.000	(0.608)

Place		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Prudential	Improvements to Village Halls (D0010)	0.033	0.000	0.000	0.033
Prudential	Pupil Referral Unit Relocation (D0020)	0.050	0.000	0.000	0.050
Prudential	Purfleet Land Assembly Development Agreement (R0501)	0.400	0.000	0.000	0.400
Prudential	Purfleet SELEP Land Acquisition (R0502)	0.115	0.000	0.000	0.115
Prudential / Other Grants	Stanford Le Hope Interchange (E2920)	5.646	(5.646)	(0.200)	(0.200)
Prudential	Investment Portfolio Spend to Save	0.560	(0.560)	0.000	0.000
Prudential	A1013 School Access Improvements (Treetops)	(0.150)	0.000	0.000	(0.150)
Government Grant	Grays Town Fund (General)	0.250	0.000	0.000	0.250
Government Grant	TTF Heart - Civic Square	0.125	0.000	0.000	0.125
Government Grant	TTF Hub - Station Gateway	0.045	0.000	0.000	0.045
Government Grant	Grays Underpass Land Acquisitions	2.500	0.000	0.000	2.500
	Total Place	9.574	(6.206)	(0.200)	3.168

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(5.554)	2.606	0.200	(2.748)
Government Grant	(0.420)	0.000	0.000	(0.420)
Other Grants	(3.600)	3.600	0.000	0.000
Total Place	(9.574)	6.206	0.200	(3.168)

HRA		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Prudential	Non Traditional Properties (H2815)	0.349	0.000	0.000	0.349
Prudential	Tower Block Refurbishment (H2828)	14.223	0.000	0.000	14.223
Prudential	Carbon Reduction Requirements (3 blocks) (H2852)	(1.054)	(3.115)	0.000	(4.169)
Prudential	HRA Highways and Lighting (H2856)	0.300	0.000	0.000	0.300
	Total HRA	13.818	(3.115)	0.000	10.703

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(13.818)	3.115	0.000	(10.703)
Total HRA	(13.818)	3.115	0.000	(10.703)

Budget Carry Forwards to the Capital Programme since 1st January 2023

Summary

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Adults & Children's	2.266	0.000	0.000	2.266
Place	6.745	0.000	0.000	6.745
Public Realm	2.465	0.000	0.000	2.465

Corporate	1.017	0.000	0.000	1.017
HRA	6.007	0.000	0.000	6.007
Total	18.500	0.000	0.000	18.500

Funding

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(14.081)	0.000	0.000	(14.081)
Government Grant	(3.431)	0.000	0.000	(3.431)
Other Grants	(0.448)	0.000	0.000	(0.448)
Section 106	(0.303)	0.000	0.000	(0.303)
Earmarked Receipts	(0.018)	0.000	0.000	(0.018)
Reserves	(0.219)	0.000	0.000	(0.219)
Total	(18.500)	0.000	0.000	(18.500)

Adults and Children's		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Prudential	21st Century Care Home (S0220)	0.200	0.000	0.000	0.200
Prudential	Aspirational Capital Pot - Feasibilities - Culver Centre (R1000-AP006)	0.028	0.000	0.000	0.028
Prudential	Aveley Community Hub (R0740)	0.065	0.000	0.000	0.065
Government Grant	Beynon Primary - Expansion (B0750)	0.267	0.000	0.000	0.267
Prudential	Community Hubs (T3100)	0.011	0.000	0.000	0.011
Government Grant	Emergency Health and Safety Works (B0719)	0.022	0.000	0.000	0.022
Prudential/Government Grant	Priority Suitability and Condition Programme (B0661)	0.058	0.000	0.000	0.058
Government Grant	SEN Capital (B0800)	0.198	0.000	0.000	0.198
Government Grant/Other Grants	Secondary and Primary Schemes (to be Identified) (B0998)	0.200	0.000	0.000	0.200

Government Grant/Section 106	St Cleres Expansion (B0744)	0.099	0.000	0.000	0.099
Government Grant	Temporary Classrooms (B0725)	0.084	0.000	0.000	0.084
Prudential	Travellers Site Refurbishment Works	0.006	0.000	0.000	0.006
Government Grant	Grays Convent High School - Additional Classroom	0.032	0.000	0.000	0.032
Earmarked Receipts	Headstart Housing	0.018	0.000	0.000	0.018
Government Grant	Thames Park Secondary School	0.037	0.000	0.000	0.037
	Blackshots Regeneration Study	0.000	0.000	0.000	0.000
Government Grant	Abbotts Hall Improvements	0.425	0.000	0.000	0.425
Prudential	Oaktree Centre Feasibility Study and Surveys	0.039	0.000	0.000	0.039
Government Grant	Family Hubs	0.030	0.000	0.000	0.030
Prudential/Section 106	Community Environmental Developments Fund (E4500)	0.111	0.000	0.000	0.111
Government Grant	Well Homes Offers (G0600)	0.043	0.000	0.000	0.043
Government Grant	Disabled Facility Grant (G0604)	0.293	0.000	0.000	0.293
	Total Adults and Children	2.266	0.000	0.000	2.266

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(0.477)	0.000	0.000	(0.477)
Government Grant	(1.745)	0.000	0.000	(1.745)
Other Grants	(0.001)	0.000	0.000	(0.001)
Section 106	(0.025)	0.000	0.000	(0.025)
Earmarked Receipts	(0.018)	0.000	0.000	(0.018)

Total Adults & Children	(2.266)	0.000	0.000	(2.266)
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Corporate		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Prudential	ICT Infrastructure Refresh and Extension (T0505)	0.035	0.000	0.000	0.035
	Network Infrastructure Upgrades (T0511)	0.004	0.000	0.000	0.004
	Oracle Improvement / Cloud Upgrade (T0015)	0.010	0.000	0.000	0.010
	Oracle Improvement / Cloud Upgrade - Evosys (T0015-TC050)	0.113	0.000	0.000	0.113
	The Central Grays Civic Buildings Optimisation project (T3010)	0.235	0.000	0.000	0.235
	Thurrock On-Line Phase 2 (T1001)	0.229	0.000	0.000	0.229
	Transformation Programme Management Support (T3050)	0.021	0.000	0.000	0.021
	Purchase and Development of Navigator Park	0.003	0.000	0.000	0.003
	Corporate Payments	0.001	0.000	0.000	0.001
	Strategic Wi-Fi - non Civic Offices	0.047	0.000	0.000	0.047
	Agile Working	0.022	0.000	0.000	0.022
	Customer Contact Centre	0.125	0.000	0.000	0.125
	CO1 Infrastructure Decommissioning	(0.020)	0.000	0.000	(0.020)
	School Transport – Synergy Project	0.006	0.000	0.000	0.006

Microsoft 365 Design, Build and Delivery (Phase 2)	0.038	0.000	0.000	0.038
Local Full Fibre Network	0.007	0.000	0.000	0.007
Data Analytics - Phase 4	0.051	0.000	0.000	0.051
Robotic Process Automation	(0.139)	0.000	0.000	(0.139)
Oracle Cloud Recruitment (OCR)	0.057	0.000	0.000	0.057
Core Licencing	0.000	0.000	0.000	0.000
Disaster Recovery replacement design	0.009	0.000	0.000	0.009
Smoothwall Internet Filter Replacement	0.030	0.000	0.000	0.030
Thurrock Adult Community College Tech Refresh	0.002	0.000	0.000	0.002
Teams Enabled Meeting Rooms	0.000	0.000	0.000	0.000
Thurrock WAN Upgrade	0.231	0.000	0.000	0.231
Service Review Board Pot	(0.250)	0.000	0.000	(0.250)
Core Website Rebuild (Drupal 7 to Drupal 9)	0.020	0.000	0.000	0.020
Ground Floor CO2 Refurbishment	0.001	0.000	0.000	0.001
Education Health Care Plan (EHCP) Hub	0.129	0.000	0.000	0.129
Total Corporate	1.017	0.000	0.000	1.017

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(1.017)	0.000	0.000	(1.017)
Total Corporate	(1.017)	0.000	0.000	(1.017)

Public Realm		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Prudential	Environmental Enhancements at Play Sites (N0277)	(0.190)	0.000	0.000	(0.190)
Government Grant	Footway Maintenance (E2876)	0.018	0.000	0.000	0.018
Prudential	Grays Riverside Park - Replace Splash Pool & Water Features (N0274)	0.010	0.000	0.000	0.010
Prudential	Leisure Centre Works (L0410)	(0.153)	0.000	0.000	(0.153)
Government Grant	Other Infrastructure (Drainage) (E2878)	0.035	0.000	0.000	0.035
Government Grant	Pot Holes & Challenge Fund (E2840)	0.245	0.000	0.000	0.245
Government Grant	Rights of Way (E1841)	0.028	0.000	0.000	0.028
Prudential/Government Grant	Safety Fencing (E2831)	0.033	0.000	0.000	0.033
Government Grant	Street Lighting (E2877)	0.035	0.000	0.000	0.035
Government Grant	Structural Maintenance A Class Roads (E2826)	0.153	0.000	0.000	0.153
Government Grant	Structural Maintenance B and C Class Roads (E2827)	0.013	0.000	0.000	0.013
Government Grant	Structural Maintenance Unclassified Roads (E2874)	0.043	0.000	0.000	0.043
Prudential	Target Hardening of Various Sites (N0278)	0.000	0.000	0.000	0.000
Prudential	Traffic Signals (E2833)	0.017	0.000	0.000	0.017
Prudential	Upgrades to the Drainage System; Gully Frames and Lids (E2882)	0.024	0.000	0.000	0.024
Prudential	Vehicle & Plant Replacement Programme (N0256)	0.538	0.000	0.000	0.538

Prudential	White Lining (E2832)	0.006	0.000	0.000	0.006
Prudential	Street Lighting LED Completion	0.025	0.000	0.000	0.025
Prudential	VMS Purchases and Installation	0.072	0.000	0.000	0.072
Prudential	Vehicle Restraint System	0.065	0.000	0.000	0.065
Prudential	Replacement of Wheeled Containers	0.008	0.000	0.000	0.008
Government Grant	Other Road Markings	0.006	0.000	0.000	0.006
Prudential	A13 Eastbound Slip Roads	0.040	0.000	0.000	0.040
Prudential	Principal Bridge Inspections and Remedial Works	0.248	0.000	0.000	0.248
Prudential	High Risk Concrete Lamp Column Replacement	0.007	0.000	0.000	0.007
Prudential	Footway Slab Replacement Programme (2020-2025)	0.000	0.000	0.000	0.000
Prudential	Flats Recycling	0.080	0.000	0.000	0.080
Other Grants	Urgent repairs to road leading between Tilbury Port and Tilbury2	0.002	0.000	0.000	0.002
Prudential	Highway Street Lighting Central Management System	(0.035)	0.000	0.000	(0.035)
Prudential	Highways Lit signage replacement programme	0.080	0.000	0.000	0.080
Prudential	A1014 The Manorway - Footway Protection	0.070	0.000	0.000	0.070
Prudential	Wharf Road, SLH - Drainage scheme	0.049	0.000	0.000	0.049
Other Grants	Tree Fund	0.088	0.000	0.000	0.088
Prudential	1934 Fort Road Tilbury - Bridge repairs	0.057	0.000	0.000	0.057

Prudential	Junction 31 Electrical Repairs	0.017	0.000	0.000	0.017
Prudential	Orchard Footbridge renewal	0.042	0.000	0.000	0.042
Prudential	Grover Walk Street Lighting Refurbishment	0.003	0.000	0.000	0.003
Prudential	Carriageway Concrete Slab Replacement	0.146	0.000	0.000	0.146
Section 106	Public Rights of Way - FP36 SLH	0.059	0.000	0.000	0.059
Government Grant	Walking and Cycling	0.007	0.000	0.000	0.007
Prudential	Works to Council Car Parks and Pay and Display Machines	0.044	0.000	0.000	0.044
Prudential	IRL - Scheme Development - Staff Costs	0.424	0.000	0.000	0.424
Prudential	Surface Renewal Oliver Close Depot	0.006	0.000	0.000	0.006
	Total Public Realm	2.465	0.000	0.000	2.465

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(1.809)	0.000	0.000	(1.809)
Government Grant	(0.489)	0.000	0.000	(0.489)
Other Grants	(0.108)	0.000	0.000	(0.108)
Section 106	(0.059)	0.000	0.000	(0.059)
Total Public Realm	(2.465)	0.000	0.000	(2.465)

Place		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Prudential/Other Grants	A13 Widening (Works) (E2910)	2.001	0.000	0.000	2.001

Section 106	B186 West Thurrock Way - Road Capacity and Efficiency Improvement Project (E0915)	0.004	0.000	0.000	0.004
Prudential	Implementation of Corporate Property Database (T0702)	0.027	0.000	0.000	0.027
Prudential	Improvements to Village Halls (D0010)	0.000	0.000	0.000	0.000
Government Grant/Section 106	Improvements to the Manorway Interchange (E0911)	0.065	0.000	0.000	0.065
Prudential	Kerb It - Highways (E1870)	0.208	0.000	0.000	0.208
Government Grant/Other Grants	PRS - Borough wide Disabled Bays (E1843-T3429)	0.017	0.000	0.000	0.017
Government Grant	PTI - Local Bus Infrastructure (E1838)	0.036	0.000	0.000	0.036
Prudential	Pupil Referral Unit Relocation (D0020)	0.000	0.000	0.000	0.000
Prudential	Purfleet Centre Fees Budget (R0500)	0.173	0.000	0.000	0.173
Prudential	Purfleet Land Assembly Development Agreement (R0501)	(0.220)	0.000	0.000	(0.220)
Prudential	Purfleet SELEP Land Acquisition (R0502)	0.004	0.000	0.000	0.004
Prudential	Purfleet Thurrock School Contribution (R0503)	0.021	0.000	0.000	0.021
Government Grant	RSF - Node 4 - North Stifford Int (E1830-T3031)	0.009	0.000	0.000	0.009
Prudential	Replacement of Bus Passenger Shelters (E1839)	(0.053)	0.000	0.000	(0.053)
Prudential	Stanford Le Hope Interchange (E2920)	0.221	0.000	0.000	0.221

Other Grants	Tilbury Integrated Medical Centre (R0913)	0.000	0.000	0.000	0.000
Government Grant	Unallocated Budget Traffic Management (E9999-T7001)	0.048	0.000	0.000	0.048
Government Grant	PRS - Ad-Hoc Parking Requests	0.004	0.000	0.000	0.004
Government Grant	TFM - Ad-Hoc Minor Works	0.050	0.000	0.000	0.050
Prudential	Corporate Landlord Compliance	0.134	0.000	0.000	0.134
Prudential	Investment Portfolio Compliance	0.126	0.000	0.000	0.126
Prudential	New River Development	0.009	0.000	0.000	0.009
Prudential	Investment Portfolio Spend to Save	0.135	0.000	0.000	0.135
Prudential	Corporate Landlord Spend to Save	0.287	0.000	0.000	0.287
Prudential	A1013 School Access Improvements (Treetops)	0.283	0.000	0.000	0.283
Government Grant	Emergency Active Travel Plan	0.024	0.000	0.000	0.024
Government Grant	PRS - EV Charging Upgrade and Expansion	0.168	0.000	0.000	0.168
Government Grant	Traffic Management Salary Capitalisation	0.000	0.000	0.000	0.000
Government Grant	Tilbury Towns Fund - Accelerated Funding	0.089	0.000	0.000	0.089
Government Grant	Grays Towns Fund - Accelerated Funding	0.019	0.000	0.000	0.019
Prudential	N13 Cycle Route	0.272	0.000	0.000	0.272
Government Grant	A126 Improvements	0.112	0.000	0.000	0.112
Other Grants	Trading Standards Facility at London Gateway (DPW)	0.004	0.000	0.000	0.004
Government Grant/Section 106	SRS - East Tilbury Primary School	0.270	0.000	0.000	0.270

Government Grant	AIP - Area XX - Tilbury (East of St Chads)	0.049	0.000	0.000	0.049
Government Grant	ATF - A128 Junction Signal Scheme	0.017	0.000	0.000	0.017
Prudential	Property Demolitions	0.001	0.000	0.000	0.001
Government Grant	Grays Town Fund (General)	0.045	0.000	0.000	0.045
Government Grant	TTF Heart - Civic Square	0.082	0.000	0.000	0.082
Government Grant	TTF Heritage - Riverside	0.000	0.000	0.000	0.000
Government Grant	TTF Hub - Station Gateway	0.003	0.000	0.000	0.003
Government Grant	Tilbury Strategic Project Costs	0.000	0.000	0.000	0.000
Government Grant	RSE - London Road West Thurrock	(0.003)	0.000	0.000	(0.003)
Government Grant	AIP Chadwell South and Grays Riverside areas	0.236	0.000	0.000	0.236
Government Grant/Other Grants	AIP - 3 Villages - Orsett Ward	0.075	0.000	0.000	0.075
Prudential	Demolition of Buildings	0.277	0.000	0.000	0.277
Prudential	Civic Offices Tenanted Areas Alterations	0.226	0.000	0.000	0.226
Prudential	Grays Underpass Land Acquisitions	1.190	0.000	0.000	1.190
	Total Place	6.745	0.000	0.000	6.745

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(4.990)	0.000	0.000	(4.990)
Government Grant	(1.197)	0.000	0.000	(1.197)
Other Grants	(0.339)	0.000	0.000	(0.339)
Section 106	(0.219)	0.000	0.000	(0.219)
Total Place	(6.745)	0.000	0.000	(6.745)

HRA		2023/24	2024/25	2025/26	Total
		£m	£m	£m	£m
Prudential	Aspirational Capital Pot - Feasibilities - Loewen Road	0.011	0.000	0.000	0.011
Reserves	Redevelopment of Council Offices For Residential Accommodation	0.083	0.000	0.000	0.083
Prudential	Blackshots Housing Development	0.014	0.000	0.000	0.014
Reserves	Broxburn Drive Housing Development	0.010	0.000	0.000	0.010
Reserves	Vigerons Way Housing Development	0.033	0.000	0.000	0.033
Reserves	Teviot Avenue Housing Development	0.269	0.000	0.000	0.269
Reserves	Aveley Library Housing Development	0.093	0.000	0.000	0.093
Prudential	Loewen Road Construction	0.038	0.000	0.000	0.038
Prudential	Thurrock New Standard - Wates (H2000)	0.042	0.000	0.000	0.042
Prudential	HRA Fire Safety Works (H2805)	1.058	0.000	0.000	1.058
Prudential	Non Traditional Properties (H2815)	0.574	0.000	0.000	0.574
Prudential	HRA Garages (H2820)	0.369	0.000	0.000	0.369
Prudential	Sheltered Housing Improvements Works (H2825)	0.186	0.000	0.000	0.186
Prudential	Major Adaptations (H2827)	0.046	0.000	0.000	0.046
Prudential	Tower Block Refurbishment (H2828)	2.213	0.000	0.000	2.213

Prudential	Lifts Refurbishment (H2829)	0.079	0.000	0.000	0.079
Prudential	Door Entry Installation (H2830)	0.212	0.000	0.000	0.212
Prudential	Stock Condition Survey (H2851)	0.077	0.000	0.000	0.077
Prudential	Electrical infrastructure Testing (H2855)	0.500	0.000	0.000	0.500
Prudential	HRA Highways and Lighting (H2856)	0.100	0.000	0.000	0.100
	Total HRA	6.007	0.000	0.000	6.007

	2023/24	2024/25	2025/26	Total
	£m	£m	£m	£m
Borrowing	(5.788)	0.000	0.000	(5.788)
Reserves	(0.219)	0.000	0.000	(0.219)
Total HRA	(6.007)	0.000	0.000	(6.007)